

OFFICE OF TRAINING BULLETIN

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NEWS

ARE YOU INTERESTED IN TEACHING
LANGUAGE(S) AT OVERTIME PAY RATES
IN CIA'S NEW DEVELOPMENT PROGRAM?

In conjunction with the new Language Development Program, first announced in the NEWS section of your OTR Bulletin, September issue, page 11, the Language and Area School/TR now is preparing a Foreign Language Instructors' Roster of persons qualified to teach foreign languages. LAS/TR plans to offer internal morning and evening non-duty hour (before 0830 and after 1700 hours) language classes to Agency employees desiring to participate in the voluntary language study program.

Those of you who are prepared to offer your services, compensated at standard Government overtime pay rates, as instructors in any language(s) and/or as contributors to the preparation of necessary texts and recordings, are invited to contact the Language and Area School/TR at your earliest opportunity to discuss the matter!

As the School initiates this volunteer employee language training activity, members of the Roster will be called to teach the enrolled students, and it is hoped that by this utilization of CIA instructor talent it will be possible to reduce significantly the need for contract non-Agency teaching personnel.

As a matter of fact, by this "internal" approach OTR hopes to provide a double service: To provide instruction to employees interested in systematic voluntary language study without cost to them and to enable Agency employees who want to teach language(s) an opportunity to be paid for exercising their talents! This announcement, therefore, is an invitation to all of you to register for Roster duty immediately!

Most courses will conform to a uniform standard; they will be specifically directed toward assisting persons to qualify at the levels of comprehensive proficiency designed for the Foreign Language Development Awards. An instructor normally will teach one 5-hour per week class scheduled by the School during non-duty hours. Instructor compensation will be at the normal Government overtime rate calculated on the basis of 7 1/2 hours a week per class (5 hours of instruction plus 2 1/2 hours of preparation). Compensation to persons preparing texts and recordings also will be on the regular overtime basis.

Any person, trained linguist and language instructor able to handle an individual class, or native speaker without teaching experience but able to serve as a drill-master and prepare recordings, is eligible for this new activity. Moreover, both professional and clerical employees, without reference to grade or sex, will be included. →

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Each instructor will be given a systematic introduction to the practices and techniques used in the School's overall language training program.

Those of you who desire to take advantage of the opportunities offered by this new Agency emphasis on language training may call extension 4437 for information and roster application forms. If you desire to discuss this development with the Chief, Language and Area School, please call extension 8015.

TRAINING REQUIREMENTS - FISCAL '58 NOW BEING ESTIMATED AGENCY-WIDE

During February revised forms for estimating training requirements were distributed throughout the DD/S, DD/I and DD/P. These forms, when completed by the individual components, should give OTR a fairly firm indication as to the training needs of the Agency through FY 1958, course by course. Further, it is hoped that these forms will reflect the desires of the individual components for any new, not presently offered, courses of instruction. OTR on its part, will endeavor to adjust its teaching efforts and administrative machinery to meet these requirement forecasts. It is believed that the deadline of March 29 permits sufficient time for Agency components to prepare the estimates; however, if you cannot meet this deadline please contact Plans & Policy Staff/TR, on extension 3531, at your earliest opportunity.

TRAINING CREDIT UNDER "5%-IN-TRAINING" POLICY

The Deputy Director (Support) has approved the following policies concerning certain categories of non-OTR training and their creditability under the "5%-in-training" policy:

1. No credit will be allowed for Military Reserve training.
2. Through June 1957 the Office of Training will accept requests for, and upon approval pay for, attendance by Agency employees at external conferences and professional society meetings which are considered to be of training value to the Agency. Training credit will be allowed for time spent in such approved activities. After June 1957 it is expected that each Office and Staff will make budgetary provision to cover its own costs for such attendance. Training credit will be allowed upon certification by the office head that attendance at the conference is in the Agency's interest.
3. External training undertaken by Agency employees at their own expense will be considered by OTR for training credit upon submission of a Training Request.

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4. Correspondence courses taken by Agency employees, at their own or at office expense, will be considered by OTR for training credit upon submission of a Training Request. When the subject matter of such training relates to Agency needs, and not primarily to the self-improvement interests of the employee, offices are encouraged to reimburse the employee for the costs involved upon satisfactory completion of the course.

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██████████ TO TEACH 2 MORE CLASSES
IN SPEECH AND CONFERENCE LEADERSHIP

- 25X1A Class No. 2 of Effective Speaking, course I-5 in your office copy of the OTR Catalog, recently was completed.

████████████████████
basic principles and fundamentals of public speaking. Agency-wide reaction to this specialized course has been uniformly favorable. The next running will be 11 March - 17 April.

- 25X1A ██████████ also teaches Conference Leadership, course I-3 next scheduled 22 April - 29 May. This course is designed primarily for officers of the Agency who are responsible for planning and leading various types of group discussions.

BUDGET AND FISCAL PROCEDURES
NEW COURSE IS OFFERED IN MARCH

The first class in the new course, Budget and Finance Procedures, requested by the Finance Division, DD/S, begins on or about 25 March. Registration, through your Training Officer, must reach the Registrar/TR not later than 18 March.

██████████ Intelligence School/TR Instructors, designed this new course in coordination with officers of the Finance Division, Comptroller, and Area Division Budget and Fiscal Officers. It is directed toward meeting the needs of DD/P personnel assigned to finance duties at small stations, and such other personnel as are designated and approved for attendance by Area Divisions in coordination with Chief, Finance Division.

Students will spend 9 days in sessions conducted by OTR. Following these classroom sessions, they have additional time, under direction of officers in the Finance Division and the Area Division Budget and Fiscal Officers, to work specifically with materials of the station with which they will be concerned.

Enrollment in Budget and Finance Procedures will be limited to 15 individuals. Classes will be kept small in order to provide necessary individual attention.

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2,000 TRAINED IN ADMINISTRATION
SINCE COURSES BEGAN IN 1947

Today, Agency supervisors have available, for the training of their administrative personnel, two standard courses in which some 2,000 CIA employees have studied to date.

Administrative Procedures B-4, and Operations Support B-5, listed in your office copy of the OTR Catalog of Courses, are the successors to courses begun early in 1947. Then, scheduling of four classes per year met Agency supervisors' needs for this type of training; now, the demand upon OTR is approximately nine classes annually with, in addition, requests from specific Agency components for a moderate number of special presentations in this field.

Administrative Procedures B-4, provides 120 classroom hours of instruction, all of it preparing clerical employees better to perform administrative duties at Headquarters and in the Field.

Providing 200 classroom hours, the Operations Support B-5, is designed for officer personnel supporting DD/P activities, and includes brief orientation basic to clandestine tradecraft.

In respect to special presentations, the Chief, Intelligence School/TR, during this past year was able to meet requests from specific Agency components for 14 Cable Refresher courses and two Dispatch Refresher courses; each of these required six hours of instruction. -->

Due to the overall demand for Administrative training, supervisors are advised to register their personnel for the standard courses as early as possible, and components are requested to direct inquiries to the Chief, Intelligence School/TR, extension 3832, well in advance.

INTELLIGENCE RESEARCH (MAPS) I-12
NEW COURSE SCHEDULED AGAIN IN MAY

The first presentation of the 27 hour course Intelligence Research (Maps) was concluded on Friday, 15 February. This new course is listed as I-12 in your office copy of the OTR Catalog. It will be offered again, by the Intelligence School/TR from 0900 - 1200 hours on Monday, Wednesday and Friday mornings from 6 May through 24 May. Enrollment is limited to 12 students.

TRAINING EVALUATION INFORMATION
NOW AVAILABLE BY CONTACTING
ASSESSMENT & EVALUATION STAFF/TR

Training Officers and supervisors interested in obtaining information concerning student performance in OTR courses should direct questions to the A&E Staff, extension 2155.

Requests for any other information concerning OTR training courses should continue to be directed to the Registrar, OTR extension 8272.

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**WRITING WORKSHOP OVERSUBSCRIBED
AGAIN SCHEDULED IN TWO SECTIONS**

As the result of the successful sectional approach employed during the February class in Writing Workshop, course I-6 in your office copy of the OTR Catalog, and the continuing maximum demand by Agency supervisors for enrollment of their personnel, class number 12 will be scheduled in two sections. These will run simultaneously, 11 March to 4 April. Instructors will be [REDACTED].

SELECT PUBLICATIONS AVAILABLE TO YOU

Copies of the following OTR publications are available and may be requested through your Training Officer, or by calling the Chief, OTR Library, extension 3096:

Social and Political Development in Asia, China, Ceylon, Formosa, India, Indonesia, Japan, and Pakistan, TR RM O-534, 7 pages, Unclassified, January 1957.

A List of Bibliographies Produced by the OTR Library, 5 pages, Secret, January 1957.

These USIA publications previously have received Agency-wide distribution. You may request surplus copies from the Chief, OTR Library, extension 3096:

A Primer on Communism - 200 Questions and Answers, Unclassified.

Target: The World - Communist Propaganda Activities in 1955, For Official Use Only.

**SPECIAL LANGUAGE & AREA COMMITTEES
WELCOME SUGGESTIONS FOR IMPROVEMENT**

Continuing efforts to tailor language and area instruction to actual Agency needs are made by the Language Advisory Committee and the Area Advisory Committee, respectively, of the Language and Area School/TR. Each committee is composed of principal instructors and meets at regular intervals. Chairmen are [REDACTED], Language, and [REDACTED] Area; both may be contacted on extension 4437.

These special committees discuss program objectives and content, coordinate administrative procedures, and discuss teaching methods. Each pools the lessons learned from its members' experience and considers recommendations received from any sources within or outside the Office of Training. The consensus of either committee, in important policy developments, is submitted to the Chief, LAS/TR. All employees, particularly Training Officers, are urged to forward to the appropriate chairman any general ideas, or specific suggestions, for improving OTR's Language or Area instruction.

The Language Advisory Committee recently has conducted, for the entire language staff of LAS/TR, a series of discussions on intensive language teaching methods. Aid also has been given in the Development of the School's Language Proficiency Testing program.

The Area Advisory Committee has been instrumental in advising on the admittance of students from the entire Intelligence Community to area courses; in developing the new, regional-type Americans Abroad courses; and in revising the Training Evaluation Report used in area survey courses.

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AGENCY LANGUAGE STUDY PROGRESSES

Current enrollment in internal language training courses is approximately 199; enrollment in self-study programs is approximately 133.

The Language Laboratory, 2132 Eye Building, was utilized by 121 students, during the past month, for a total of 1,382 hours, in the study of 15 different languages.

During the last 4 weeks, regularly scheduled foreign language proficiency examinations were taken by a total of 19 people from various Agency components in French, German, and Spanish. In addition, individual examinations were given by special request in Czech, Hungarian, Japanese, Persian, Russian and Spanish.

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LANGUAGE TRAINING OPPORTUNITIES

scheduled courses in German, French, Spanish, Italian, and Portuguese to begin on the following dates:

| | |
|----------|---------|
| 1 April | 27 May |
| 29 April | 24 June |

All 5 languages begin on each date noted above, and all courses will be full-time, and of 12-week duration.

Applicants must complete the CIA Foreign Language Aptitude Testing Requirement (see Registrar's Reminders section in this issue) and the Professional Employees Testing Battery, and must be certified by an OTR Qualifications Review Panel.

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FOREIGN LANGUAGE PROFICIENCY TESTS IN NEW FORMAT, GIVEN IN NEW LOCATION

After more than a year of development, a standard format has been established for foreign language tests of reading and writing. The Spanish test on 30 January was the first test given in the new format which comprises 6 parts and requires 2 to 3 hours to accomplish.

Tests now are available for 21 languages. Most of these are of the translation type; eventually they will be replaced by objective tests in the standard format. The languages are:

Albanian, Arabic, Chinese (Mandarin), Czech, Finnish, French, Greek, German, Hebrew, Hungarian, Italian, Japanese, Persian, Polish, Portuguese, Rumanian, Serbo-Croatian, Spanish, Swedish, and Yiddish.

The Testing and Research Staff, LAS/TR, is now in its new location, Room 2620, Quarters Eye.

The Foreign Language Proficiency Tests will hereafter be given in Room 2623, Quarters Eye, on Thursdays instead of Wednesdays. The reading and writing portions of these tests will commence at 0845 hours.

For information regarding the tests, see the Registrar's Reminders section in your OTR Bulletin, or contact [REDACTED] extens[REDACTED] 1A9a 4640.

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WIVES OF STAFF EMPLOYEES ARE INVITED
TO CONTRACT AS LANGUAGE INSTRUCTORS

The Language and Area School/TR frequently needs to employ, on a contract basis, speakers with a native fluency to serve primarily as drill instructors in semi-intensive (part-time) and intensive (full-time) language courses. Such instructors, employed for from two to eight hours a day during a course, teach a normal minimum of 10 weeks. The School usually can arrange part-time teaching assignments to meet the instructor's convenience.

In general, previous experience in teaching foreign languages is not required; drill responsibilities are carried out under supervision of a staff scientific linguist who provides the basic instruction.

Wives of many CIA staff employees have the competences required to provide this type of instructional support to language courses. LAS/TR extends to them the opportunity for employment in the Agency's language program. Staff employees whose wives are interested in this opportunity may advise LAS/TR through preparation and submission of a special information form, available by contacting extension 4437, and the standard Personal History Statement. On receipt of these forms, an early interview will be scheduled. Subsequently, the School will communicate with the employee when an instructional assignment is available to his wife. For information regarding this teaching opportunity, you may contact [REDACTED] extension 4437.

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REGIONAL SURVEY - MIDDLE EAST
SECOND ANNUAL CLASS OPEN TO AUDITORS

The second annual running of the LAS/TR Regional Survey - Middle East continues until 12 April. During the 30 sessions, meeting from 0900 to 1100 hours, Monday, Wednesday and Friday each week, speakers will include such specialists as:

William M. Rountree, Assistant Secretary of State for Near Eastern, African and South Asian Affairs;

[REDACTED] Vice President, Arabian American Oil Company; and

Cedric H. Seagar, Director of Near East-Africa Division, International Cooperation Administration.

A limited number of auditors are welcome to these sessions; you may contact [REDACTED] principal instructor, on extension 4437 for information.

Class registrants include two observers from the Army Map Service and the Department of State. These observers are expected to make an evaluation, on the basis of their matriculation in this Middle East course, of the usefulness to their agencies of the OTR Area Training Program.

Of the 16 students, 5 are from outside CIA: Army Map Service, 3; USAF and State, 1 each. DD/P with 6, and OGR with 2 lead the Agency representation. ORR, OGI and OO each have one representative in the course.

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VISITING LECTURERS AND VISUAL AIDS
HIGHLIGHTED RECENT BCS - GERMANY

The second annual Basic Country Survey - Germany recently was completed. In addition to Agency students, 3 Department of the Army personnel attended; also, the number of Agency personnel who audited specialized lectures was significant.

Four sessions during the latter part of the course were remarked by participants as particularly productive.

Eleanor Dulles, sister of the DCI and consultant in the Office of German Affairs, Department of State, discussed her specialty, Berlin, with the help of color charts on slides. She drew the largest number of auditors - over 20 - ever to attend a session of this course, and skillfully combined good descriptive material with strategic analysis.

Later the same morning, Dr. Fritz Kraemer, Deputy Chief of the Public Affairs Division in the Office of the Army Chief of Staff and an international lawyer who has taught at the Oberammergau Intelligence school, spoke on German reunification and the Eastern or "Lost" territories, giving a brilliant exposition on Germany's key problem.

On the next class day, Lt. Colonel Grant Mason, Chief of the European Branch under the Deputy Chief of Staff for Military Operations, discussed "Germany in U. S. Military Planning." Prior to last September, he was Chief of War Plans, U. S. Army Europe, at Heidelberg. His presentation was tailored to class needs with unusual care, featuring eight colorful charts depicting American bases and the military approaches to Germany. →

A final session featured [redacted] of our Agency, Robert C. Creel, Officer in charge of German Political Affairs in the Department of State, in a stimulating discussion of United States policy toward Germany.

The first 5 weeks of this 70-hour course were devoted to a survey of basic intelligence on West and East Germany, such as geography, history, economic and social structures, government, and cultural pursuits. During the second half, interest focused on current intelligence problems, such as political and economic trends, foreign and domestic policies toward Germany.

ILLUSTRATED LECTURE BY NAVAL DOCTOR
FEATURED IN AREA STUDY ON EGYPT

Lizards, monks and Pharaonic mummies were only a few of the many subjects of an unusually informative, colorful and entertaining special film lecture on Egypt recently featured in the area instruction program on the Middle East.

The film, entitled "Inshallah ("God Willing") was photographed and narrated by Commander Robert E. Kuntz of the U. S. Naval Medical School in Bethesda, Maryland. Cdr. Kuntz has spent four and one-half years in Egypt doing research for the Navy on disease-carrying parasites. His film, evidencing a high degree of photographic skill, is filled with scientific and sociological material of intelligence value. The narration was both clever and humorous.

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Courses, Activities, and Programs

POLISH (FULL-TIME) LANGUAGE COURSE SCHEDULED MARCH THROUGH SEPTEMBER

The Language and Area School/TR announces a full-time course in Polish to be conducted internally. This course will begin 18 March, ending in early September.

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NON-CLERICAL BASIC TYPING, B.17

25 MARCH THROUGH 17 MAY

The 6th typewriting class for professional personnel will be held mornings, during the 8-week period, 25 March through 17 May. The class will meet from 0730 to 0815 hours, in room 2720, Wing H, second floor, Quarters Eye. Applications for registration must be submitted to the Registrar, OTR, on or before 18 March.

It is suggested that you register for this course only if you are reasonably sure of realizing maximum profit through attendance in all, or nearly all, sessions of the course. Non-Clerical Basic Typing is course number B.17 in your office copy of the OTR Catalog, and questions concerning it may be directed to the Chief, Clerical Training, extension 2100.

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NOONTIME MOVIE PROGRAM

MARCH AND APRIL

You are invited to attend the various foreign language and English films to be shown in Room 1-82 Quarters Eye, at 1200 hours as scheduled below. Films of both entertainment and factual types are included. If you enjoy foreign films, desire to improve your language proficiency, or seek additional "area" knowledge, you will find these programs interesting and beneficial. Occasionally if it is impossible to secure a scheduled film, a substitution will be made. For further information, please call [REDACTED] extension 2381. You will, of course, wish to arrange with your supervisor for authorization to attend those films which require time in excess of your lunch hour. 25X1A9a

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| 7 March Thursday | Films on Indian sphere in English: "Ladakh Diary-The Roof of the World (Kashmir), E6975, 11 min.; "The Ganges River" H6978, 16 min.; "The Changing Face of India" D6260, 11 min.; "The New India", H7107, 28 min. (Total: 66 min) |
| 8 March Friday | Spanish film: "Adventures of Chico" E6899, 52 min. |
| 11 March Monday | Norwegian film: "Little Frikk and His Violin" E6287, 22 min. |
| 12 March Tuesday | Russian film: "The Man from Wall Street" H2306, 80 min. (Anti-American Propaganda) |
| 13 March Wednesday | Russian Newsreels |
| 14 March Thursday | East Asia Area Films: "Burma Road" G0782, 45 min.; "How our Neighbors Live" J0784, 11 min. (Daily life in India, Bali, Indo-China, Siam, Burma, Korea, and Japan). |
| 15 March Friday | Serbo-Croatian film: "The Banner" C7476, 88 min.; (Story about Partisan Movement in World War II) Alternate films "Slavica" (Resistance Movement on Dalmatian Coast" C7409, 98 min. |
| 18 March Monday | Czech Film: "The Inspector General" H011, 80 min. (Gogol's classic in Czech) |
| 19 March Tuesday | Middle East Travelogue on Egypt, Saudi Arabia, Lebanon and Syria, Iraq, Iran, Turkey, H6718, 80 min. |
| 20 March Wednesday | Russian film: "Lenin in 1918" G6725 or MID 5332, 55 min. |

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21 March Films on Indian sphere: "The Etawah Story" E7310, 10 min.;
Thursday "A Family of India" H6097, 13 min.; "Industrial Mysore 1 and
 2" H6162 and 6163, 22 min.; "Mooti-Child of New India" J6027,
 14 min. (Total time: 59 min.)

22 March Italian film: "Bread, Love and Dreams" H7006, 105 min.
Friday

25 March Spanish film: "The Young and the Damned" G6736, 81 min.
Monday (Film on Mexican Juvenile Delinquents)

26 March East Asia Area films: "Singapore" J6603, 14 min.; "Peoples
Tuesday and Places in Thailand" J6701, 34 min.; "Revolution in Asia"
 J6244, 11 min.; "Java" J6106, 24 min.

27 March Russian Newsreels
Wednesday

28 March Middle East Area films: "Peoples of the Lower Nile" D6429,
Thursday 17 min.; "People of the Upper Nile" D7583, 16 min.; "Egypt"
 E2437, 17 min.; "Pageant of the Nile" E2073, 15 min.

29 March German film: "Song of the Nightingale" B1360, 90 min.
Friday (Musical Comedy)

1 April Serbo-Croatian film: "The Unconquered People" C7302, 83 min.;
Monday (Yugoslav resistance in World War II; English titles)
 Alternate: "The Young Eagle" C7231, 83 min. (Partisan resistance
 in Slovenia; English titles)

2 April Middle East Area films: "Mediterranean Africa" H7341, 11 min.;
Tuesday "Flight to Egypt" H1381, 16 min.; "Egypt and the Nile" G6905,
 22 min.; "The New Libya" G6742, 19 min.; "How to Get Along
 in French Morocco" E6595, 22 min.

3 April Russian film: "The Fall of Berlin" 80 min.
Wednesday

4 April Soviet Asia Area Films: "The Kazakhs of Eastern Turkestan"
Thursday H6552, 21 min.; "The Bashkir SSR" C6281, 18 min.; "From the
 Aral Sea to the Caspian USSR" E6253, 23 min.; (In English)

5 April "Viennese Blood" B2114, 100 min. (Viennese German dialect, with
Friday French and Dutch subtitles)

8 April Soviet Asia Area films: "Birobidzhan" G6582, 16 min. (Silent);
Monday "From the Aral Sea to the Caspian" E6253, 23 min.; "Soviet
 Buryat-Mongolia" D6292, 57 min. (In Russian).

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9 April French film: "Nocturnal Frolics" D6174, 110 min.
Tuesday (About a Music Hall Troupe)

10 April Russian Newsreels
Wednesday

11 April Asia Area film: "William Faulkner's Impressions of Japan"
Thursday J6240, 14 min.; "Japan Today" J6338, 14 min.; "The Chinese
Peasant Goes to Market" J6702, 11 min.; "Tientsin-Gateway
to North China" G6954, 11 min.; "Mongolia and China" G7083,
32 min.

12 April Middle East Area films: "Flight into the Mediterranean"
Friday (From Lisbon to Israel) J6422, 31 min.; "Tangier, Marrakech
and the Foreign Legion" J6738, 26 min.; "Tunisia, Libya,
Egypt" J6162, 30 min.; "History of Saudi Arabia" 20 min.
(Produced by ARAM CO)

15 April Soviet Asia Area films: "Soviet Kazakhstan" D6045, 45 min.;
Monday "Soviet Tadzhikistan" E6045, 52 min.; (In English)

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SPECIAL LECTURE SERIES:
IN THE MAJOR LANGUAGES OF THE WORLD

10 OCTOBER TO
1 MAY 1957

25X1A All CIA personnel interested in improving their language proficiency and area knowledge are invited to attend a series of foreign language lectures (see Lecture Schedule below) presented Wednesdays at 1530 hours, in room 1-82, Quarters Eye. Information regarding the series may be obtained by calling [REDACTED] extension 2381 or 3629. You will, of course, wish to arrange with your supervisor for authorization prior to attendance at any one of the lectures.

Recognizing the need for increased knowledge in the language and area fields, the Office of Training is offering this series of lectures to be given in the major languages of the world by CIA personnel. Topics of particular interest, both to analysts and personnel in operations, have been selected. The purpose is twofold: To advance your knowledge of foreign languages; to increase your insight into the understanding of foreign peoples - their patterns of thought and behavior.

A special feature of the program is the amount of attention devoted to the theme "Understanding and Dealing With Foreign Peoples." Individual lecturers will speak on how to understand and deal with the Russians, the Japanese, the Latin Americans, etc. In this way, much of the "know-how" gained by our personnel through years of experience will be transmitted to you. As a result, it is hoped that in your contacts with the different nationalities, both here and abroad, you will be able to establish more effective rapport and attain better results.

Summaries of the lectures, in English, will be provided in the "Understanding and Dealing With Foreign People" talks, and also in a few other instances. The lecture in Arabic, due to the very limited number of Agency personnel able to understand this language, will be given in English with a brief summary following in Arabic.

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| 6 February | Italian | "Traveling in Italy" (Accompanied by slides), [REDACTED] | 25X1A9a |
| 13 February | German | "Recent Trends in Communist Propaganda" (Summary in English), [REDACTED] | 25X1A9a |
| 20 February | Russian | "What Price Competitive Coexistence?" [REDACTED] [REDACTED] | 25X1A9a 25X1A9a |
| 27 February | Spanish | "Understanding and Dealing With the Latin Americans" (Summary in English), [REDACTED] | 25X1A9a |
| 6 March | Japanese | "Understanding and Dealing With the Japanese" (Summary in English), [REDACTED] | 25X1A9a |
| 13 March | Cantonese | "Educational Developments in Communist China" (Summary in English), [REDACTED] | 25X1A9a |
| 20 March | French | "Psychology of Communist and Marxist Movements in Western Europe," [REDACTED] | 25X1A9a 25X1A9a |
| 27 March | German | Subject to be announced, [REDACTED] | 25X1A9a |
| 3 April | Italian | "The Crises of the Italian Communist Party," [REDACTED] [REDACTED] | 25X1A9a 25X1A9a |
| 10 April | Russian | Subject to be announced, [REDACTED] | 25X1A9a |
| 17 April | Spanish | "Orientation To Social Customs and Behavior Patterns in the Spanish-Speaking World," [REDACTED] OTR | 25X1A9a |
| 24 April | French | "Psychological Factors in Intelligence Work and Training," (Summary in English), [REDACTED] OTR | 25X1A9a |

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REGIONAL SURVEYRUSSIA IN ASIA2 APRIL TO 25 APRIL

This course, covering Russian Central Asia, Siberia, and the Soviet Far East, will be given from 2 April to 25 April 1957. Classes will be held Tuesdays and Thursdays, from 1430 to 1630 hours, in Room 2623, Quarters Eye. Applications for registration must be submitted to the Registrar, Office of Training, on or before 19 March. An interview with the instructor, [REDACTED] 25X1A9a [REDACTED] Room 2605, Quarters Eye, extension 3239, is required; consult your training officer.

This course is designed for personnel who require economic, political, and military information on Asiatic Russia and who are concerned with Russia's role in Asia. It deals with the historical background of Russia in Asia, with the economic position of Asiatic USSR, and with the political and military role the USSR plays in Asia. Most of the lectures will be given by staff members of the Language and Area School, but a few will be given by guest lecturers.

COURSE SCHEDULE

| | | |
|----------|----------|---|
| Tuesday | 2 April | 1. <u>Introduction</u> Historical Background: Russian Expansion in Central Asia. |
| Thursday | 4 April | 2. Historical Background, continued: Russian Expansion in Siberia and the Far East. |
| Tuesday | 9 April | 3. Ethnography and Political Administration in Asiatic USSR. |
| Thursday | 11 April | 4. Economic Geography of Asiatic USSR. |
| Tuesday | 16 April | 5. Economic Development of Asiatic Russia: Agriculture, Communications, and Industry. |
| Thursday | 18 April | 6. Foreign Relations of USSR with Countries of Asia: the Post-war Period Relations With China, Japan, Indonesia, and Indochina. |
| Tuesday | 23 April | 7. Strategic Position of the USSR in Asia. |
| Thursday | 25 April | 8. Seminar: Discussion. Final written examination. |

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REGIONAL SURVEY

RUSSIA IN ASIA

2 APRIL TO 25 APRIL

This course, covering Russian Central Asia, Siberia, and the Soviet Far East, will be given from 2 April to 25 April 1957. Classes will be held Tuesdays and Thursdays, from 1430 to 1600 hours, in Room 2524, Quarters Eye. Applications for registration must be submitted to the Registrar, Office of Training, on or before 19 March. An interview with the instructor, [REDACTED] 25X1A9a [REDACTED], Room 2505, Quarters Eye, extension 3239, is required; consult your training officer.

This course is designed for personnel who require economic, political, and military information on Asiatic Russia and who are concerned with Russia's role in Asia. It deals with the historical background of Russia in Asia, with the economic position of Asiatic USSR, and with the political and military role the USSR plays in Asia. Most of the lectures will be given by staff members of the Language and Area School, but a few will be given by guest lecturers.

COURSE SCHEDULE

| | | |
|----------|----------|---|
| Tuesday | 2 April | 1. <u>Introduction</u> |
| | | Historical Background: Russian Expansion in Central Asia. |
| Thursday | 4 April | 2. Historical Background, continued: Russian Expansion in Siberia and the Far East. |
| Tuesday | 9 April | 3. Ethnography and Political Administration in Asiatic USSR. |
| Thursday | 11 April | 4. Economic Geography of Asiatic USSR. |
| Tuesday | 16 April | 5. Economic Development of Asiatic Russia: Agriculture, Communications, and Industry. |
| Thursday | 18 April | 6. Foreign Relations of USSR with Countries of Asia: the Post-war Period Relations With China, Japan, Indonesia, and Indochina. |
| Tuesday | 23 April | 7. Strategic Position of the USSR in Asia. |
| Thursday | 25 April | 8. Seminar: Discussion. Final written examination. |

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REGIONAL SURVEYEAST ASIA18 MARCH TO 26 APRIL

This course, formerly titled "Northeast Asia", will be given from 18 March to 26 April. Classes will be held Mondays, Wednesdays, and Fridays, from 1400 to 1630 hours, in Room 2524, Quarters Eye. Applications for registration must be submitted to the Registrar, on or before 4 March. An interview with the instructor, [REDACTED] extension 3275, is required of applicants. 25X1A9a

This course is designed for personnel who require a knowledge of China, Japan, and surrounding dependent areas, such as Formosa, Korea and the Ryukyus, from the beginning of the Nineteenth Century. Particular emphasis will be placed on the impact of the West (including Russia). Particular emphasis will also be placed upon the economic and political relationships of the area to the West. Adequate evidence of the student's accomplishment in the course will be required for evaluation and assessment purposes.

COURSE SCHEDULE

| | | | |
|-----------|----------|------------------------|--|
| Monday | 18 March | 1400-1430 1430-1630 | Introduction to the Course Man's Origins in East Asia |
| Wednesday | 20 March | 1400-1630 | The Geography, Demography and Ecology of East Asia, I |
| Friday | 22 March | 1400-1630 | The Geography, Demography and Ecology of East Asia, II |
| Monday | 25 March | 1400-1530 1530-1630 | 19th Century China Reading Period |
| Wednesday | 27 March | 1400-1530 1530-1630 | 19th Century Japan Reading Period |
| Friday | 29 March | 1400-1630 | Seminar - East Asia at the Turn of the Century |
| Monday | 1 April | 1400-1530 1530-1630 | Chinese Traditional Social Patterns Reading Period |

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| Wednesday | 3 April | 1400-1530 1530-1630 | Japanese Traditional Social Patterns Reading Period |
| Friday | 5 April | 1400-1530 1530-1630 | China to 1932 Reading Period |
| Monday | 8 April | 1400-1530 1530-1630 | Japan to 1932 Reading Period |
| Wednesday | 10 April | 1400-1530 1530-1630 | East Asia, 1932-1941 Reading Period |
| Friday | 12 April | 1400-1530 1530-1630 | East Asia, 1941-1950 Reading Period |
| Monday | 15 April | 1400-1530 1530-1630 | The War in Korea Reading Period |
| Wednesday | 17 April | 1400-1530 1530-1630 | The Chinese People's Republic, I Reading Period |
| Friday | 19 April | 1400-1530 1530-1630 | The Chinese People's Republic, II Reading Period |
| Monday | 22 April | 1400-1530 1530-1630 | Japan Today, I Reading Period |
| Wednesday | 24 April | 1400-1530 1530-1630 | Japan Today, II Reading Period |
| Friday | 26 April | 1400-1530 | Seminar - East Asia in the World Today |

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AMERICANS ABROAD

WESTERN EUROPE

25 TO 29 MARCH

This new, regional-type Americans Abroad course, covering all of Europe west of the Iron Curtain except Germany, Greece, and Yugoslavia will be given daily, from 1331 to 1630 hours, in Room 2132 "I" Building.

All personnel, as well as their adult dependents, expecting to go for the first time to a particular country in this area within the next year are encouraged to enroll. Applications for registration of employees must be submitted to the Registrar by 11 March. Requests for admission of dependents should be submitted by Training Officers through the Office of Security to the Chief, Language and Area School. Watch the "Registrar's Reminders" in later issues of the OTR Bulletin for notices of the periodic offerings of the Americans Abroad - Germany and the Americans Abroad - Middle East and North Africa courses.

COURSE SCHEDULE

| | | | |
|-----------|----------|-----------|--|
| Monday | 25 March | 1330-1340 | Introduction: Course rationale, objectives, procedures |
| | | 1340-1435 | Americans Abroad - implications of becoming foreigners |
| | | 1435-1500 | Film: "You in France" |
| | | 1500-1515 | Break |
| | | 1515-1615 | Reaching Europe: processing out, packing, travel, housing problems (panel) |
| | | 1615-1630 | Film: "Western Europe - An Introduction" (Area Study) |
| Tuesday | 26 March | 1330-1420 | Map Study - "Locational Orientation" |
| | | 1420-1510 | Medical Briefing - do's and don'ts |
| | | 1510-1525 | Break |
| | | 1525-1615 | Applicable laws and regulations |
| | | 1615-1645 | Film: "France is a Garden" (Color) |
| Wednesday | 27 March | 1330-1430 | Europe and the U.S. - the historical and strategic viewpoints |
| | | 1430-1445 | Break |
| | | 1445-1625 | European peoples and Americans - national attitudes and differences, social attitudes, hints for meeting Europeans (panel) |
| | | 1625-1645 | Film: "The Story of MDAP" (background of U.S. support of a free Europe) |

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|----------|----------|-----------|--|
| Thursday | 28 March | 1330-1420 | Practical advice on housekeeping, shopping, dining out, entertainment (panel) |
| | | 1420-1510 | Language Problem (Germanic and Latin language families-panel) |
| | | 1510-1525 | Break |
| | | 1525-1625 | What to See (color slides) |
| | | 1625-1650 | Film: "Europe at Your Window" (by bus-in color) |
| Friday | 29 March | 1330-1510 | Choice of interviews with recent returnees (re individual posts) |
| | | 1330-1410 | Session for the ladies (simultaneous with some interviews) |
| | | 1510-1610 | Round-up session - final questions |
| | | 1610-1620 | Students' critique of the course |
| | | 1620-1645 | Film: "Flight into Time" (on Mediterranean lands - in color) <u>or</u> "Air Adventure to Europe" (color) |

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REGIONAL SURVEY
(SPECIAL)

ECONOMIC GEOGRAPHY
OF THE SOVIET BLOC

11 MARCH TO
19 APRIL

This special course will be given from 11 March to 19 April. Classes will be held Mondays, Wednesdays, and Fridays, from 1400 to 1600 hours, in Room 2623, Quarters Eye. Applications for registration must be submitted to the Registrar, Office of Training, on or before 25 February. An interview with the instructor, [REDACTED] Room 2519, Quarters Eye, extension 3318, is required; contact your Training Officer.

The course is designed for personnel who require knowledge of the basic geographic factors as they affect the economic development of that portion of the Eurasian continent which is identified with the term "Soviet Bloc". A brief survey of location, topography, and other physical features will be followed by a more detailed analysis of the distribution of economic activities in the various regions of the Soviet Bloc in relation to their physical environment. These activities embrace the extractive, agricultural, and manufacturing industries; labor resources; the development of transportation and communication; and commercial relations within and outside the Bloc. Students will be required to submit a short term paper. Below is a tentative course schedule:

COURSE SCHEDULE

PART I: GENERAL

| | | |
|-----------|----------|--|
| Monday | 11 March | Introduction Strategic significance of the area |
| Wednesday | 13 March | Economic Factors 1: Natural and human resources |
| Friday | 15 March | Economic Factors 2: Agriculture |
| Monday | 18 March | Economic Factors 3: Transportation and communications |
| Wednesday | 20 March | Economic Factors 4: Industry and commerce |
| Friday | 22 March | Review, examination, and critique |

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PART II: UNION OF SOVIET SOCIALIST REPUBLICS

| | | |
|-----------|----------|--|
| Monday | 25 March | Economic Regions 1 and 2: Northwest and West |
| Wednesday | 27 March | Economic Regions 3 and 4: South and Southeast |
| Friday | 29 March | Economic Regions 5 and 6: Transcaucasus and Volga |
| Monday | 1 April | Economic Regions 7 and 8: Central Industrial and Urals |
| Wednesday | 3 April | Economic Regions 9 and 10: West Siberia and Kazakhstan and Central Asia |
| Friday | 5 April | Economic Regions 11 and 12: East Siberia and Soviet Far East |
| Monday | 8 April | Review, examination, and critique |

PART III: EAST-CENTRAL EUROPE

| | | |
|-----------|----------|---|
| Wednesday | 10 April | Northwest Region 1: East Germany and Poland |
| Friday | 12 April | Central Region 2: Czechoslovakia |
| Monday | 15 April | South-Central Region 3: Albania, Hungary, and Yugoslavia |
| Wednesday | 17 April | Southeast Region 4: Bulgaria and Rumania |
| Friday | 19 April | Review, examination, and critique |

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25X1C AREA ANALYSTS PROGRAM -- NEAR EAST
1957 Summer Seminar [REDACTED]

1 JULY TO
27 SEPTEMBER

Applications for the 1957 Summer Seminar [REDACTED] are due in the Office of Training by 15 March.

25X1C

The program consists of intensive study of the history, culture, contemporary problems and current attitudes of the Near East. It is about 13 weeks in duration. It begins about 1 July, and includes one

25X1C

[REDACTED]

The program is intended only for Headquarters analysts and intelligence officers of the middle grades whose duty assignments are directly related to the Near East. Persons who do not fall within this scope normally will not be considered for this program.

Prerequisites are: Top Secret clearance; One year of Agency service; Bachelor's degree, or equivalent; Competence to perform graduate study; GS-7 to GS-12, and at least one year of duty at CIA Headquarters directly involving major use of substantive materials on the Near East; Certification by OTR Qualifications Review Panel on 28 March.

Applications should be submitted on CIA Form No. 136, Request for Training at Non-CIA Facility. Along with this request for training, applicants must submit transcripts of academic records above high school and a statement of past academic training and professional experience concerned with the Near East. Applicants must also take, or have taken, the Professional Employees Testing Battery (PETB) prior to 1 March. This test may be arranged for by calling Extension 8322.

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REGISTRAR'S REMINDERS

For information regarding courses and registration procedure, read your OTR CATALOG OF COURSES and the OTR Bulletin, and consult your Training Officer. To register in a course, secure the approval and sponsorship of your supervisor. OTR registration deadline and course dates follow. / Please check with your Training Officer regarding his special deadlines for applications/:

| | <u>COURSE TITLE</u> | <u>OTR CATALOG COURSE NUMBER</u> | <u>REGISTRAR'S DEADLINE</u> | <u>COURSE DATES</u> |
|---------|--|--------------------------------------|---------------------------------|--------------------------------|
| | Intelligence Orientation (R&S Auditorium) | B-3 | 25 March 22 April | 1 - 26 Apr 29 Apr - 24 May |
| 25X1A6a | Administrative Procedures [REDACTED] | B-4 | 1 April | 8 - 26 Apr |
| 25X1A6a | (See your OTR Catalog) [REDACTED] | B-5 | 22 April | 29 Apr-31 May |
| 25X1A6a | Basic Supervision (GS 5-7) (0830-1230 hours, daily, [REDACTED]) | B-7 | 4 March | 11 - 22 Mar |
| | Basic Supervision (GS 9-11) | | 1 April | 8 - 19 April |
| | Basic Supervision (GS 12-14) | | 29 April | 6 - 17 May |
| 25X1A6a | Basic Management (GS 11-13) (0830-1230 hours, daily, [REDACTED]) | B-8 | 18 March | 25 Mar-5 Apr |
| | Basic Management (GS 12-14) | | 15 April | 22 Apr-3 May |
| | Basic Management (GS 13-15) | | 6 May | 13 - 24 May |
| | Clerical Refresher Program (Hours to be arranged, 2300 Alcott) | B-12 to B-19 | 11 March 15 April | 18 Mar-12 Apr 22 Apr-17 May |

Pre-testing for the Clerical Refresher Program is scheduled for 14 March and 18 April in Room 2300, Wing C, Alcott Hall as follows:

| | | |
|------------------|---------------------|-------------------------|
| 0900-1000 Typing | 1000-1100 Shorthand | 1100-1200 English Usage |
|------------------|---------------------|-------------------------|

| | | | |
|---|------|----------|---------------|
| Non-clerical Basic Typing (0730-0815 hours, daily 2702 Qtrs. Eye) | B-17 | 18 March | 25 Mar-17 May |
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| <u>COURSE TITLE</u> | <u>OTR CATALOG COURSE NUMBER</u> | <u>REGISTRAR'S DEADLINE</u> | <u>COURSE DATES</u> |
|---|--------------------------------------|----------------------------------|--------------------------------|
| Instructional Techniques (2011 R&S) | B-20 | 11 March 13 May | 18-22 Mar 20-24 May |
| Dependents' Briefing (117 Central Bldg.) | B-23 | (See your Train- ing Officer) | 5-6 Mar 2-3 Apr |
| Party Organization & Operations (0830-1230 hours, daily, 2202 Alcott) | C-2 | 25 March 20 May | 1 - 26 Apr 27 May - 21 June |
| Intelligence Techniques (2027 R&S) | I-1 | 25 March | 1 - 26 Apr |
| Conference Leadership (0915 - 1115 hours, Monday, Wednesday 2025 R&S) | I-3 | 15 April | 22 Apr-29 May . |
| Effective Speaking (0930-1130 hours, Monday, Wednesday 2025 R&S) | I-5 | 4 March | 11 Mar-17 Apr |
| Writing Workshop (0900- 1200 hours, 1st week: Mon., Tues., Thurs. last two weeks: Tues., Thurs. 2026 R&S) | I-6 | 15 April | 22 Apr-16 May |
| Reading Improvement (hours to be arranged, 2402 Alcott) | I-7 | 12 April | 15 Apr-8 May |
| ("O" course titles are listed only in <u>OTR</u> <u>Catalog 100-1</u>) | O-1 | 18 March | 1 Apr-26 July |
| | O-2 | 15 April | 29 Apr-7 June |
| | O-4 * | 1 April 6 May | 15 Apr - 3 May 13 - 31 May |
| | O-5 | 22 April | 29 Apr-10 May |
| | O-6 | 22 April | 29 Apr-24 May |

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| <u>COURSE TITLE</u> | <u>OTR CATALOG COURSE NUMBER</u> | <u>REGISTRAR'S DEADLINE</u> | <u>COURSE DATES</u> |
|---|--------------------------------------|----------------------------------|-----------------------------|
| ("O" course titles are listed only in <u>OTR Catalog 100-1</u>) | 0-10 | 1 April | 8 - 26 Apr |
| | 0-13 | 8 April | 15 Apr-3 May |
| | 0-15 | 6 May | 13 - 31 May |
| | 0-17 | 15 April | 29 Apr-24 May |
| | 0-25 | 1 April 13 May | 8 - 26 Apr 20 May-7 June |
| | 0-26 | (See your Train- ing Officer) | 13 May |

*PLEASE MAKE THESE CHANGES ON YOUR LONG-TERM SCHEDULE OF COURSES

| | | |
|------|---------|-------------------------------|
| 0-4* | | 1 Apr - 19 Apr (cancelled) |
| | 4 March | 18 Mar - 5 Apr |
| | 1 April | 15 Apr - 3 May |

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AREA TRAINING

Applications for Area Training, Part-Time Language Training, and Integrated Area-Language Program Training must be submitted to the Registrar, Office of Training, at least two weeks prior to the starting date of the course.

| <u>Course Title</u> | <u>Registrar's Deadline</u> | <u>Course Dates</u> |
|--|---------------------------------|---------------------|
| <u>Regional Survey :</u> | | |
| East Asia (This course formerly was titled <u>Northeast Asia</u>) | 4 March | 18 Mar - 26 Apr |
| Economic Geography of the Soviet Bloc (This course does not appear on your <u>Long-Term Schedule of Courses</u>) | 25 February | 11 Mar - 19 Apr |
| Free Europe | 9 April | 23 Apr - 27 June |
| Russia in Asia | 19 March | 2 Apr - 25 Apr |
| <u>Americans Abroad:</u> | | |
| Middle East and North Africa | 29 April | 13 May - 17 May |
| Western Europe | 11 March | 25 Mar - 29 Mar |

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PART-TIME LANGUAGE TRAINING

| <u>Course Title</u> | <u>Registrar's Deadline</u> | <u>Course Dates</u> |
|--------------------------|---------------------------------|---------------------|
| <u>French</u> | | |
| Elementary Reading | 18 March | 1 Apr - 7 June |
| Applied Translation | 18 March | 1 Apr - 7 June |
| Elementary Spoken (I) | 18 March | 1 Apr - 7 June |
| Elementary Spoken (II) | 18 March | 1 Apr - 7 June |
| Intermediate Spoken (I) | 18 March | 1 Apr - 7 June |
| Intermediate Spoken (II) | 18 March | 1 Apr - 7 June |
| <u>German</u> | | |
| Elementary Spoken (I) | 18 March | 1 Apr - 7 June |
| Elementary Spoken (II) | 18 March | 1 Apr - 7 June |
| <u>Italian</u> | | |
| Elementary Reading | 18 March | 1 Apr - 7 June |
| Applied Translation | 18 March | 1 Apr - 7 June |
| Elementary Spoken (I) | 18 March | 1 Apr - 7 June |
| Elementary Spoken (II) | 18 March | 1 Apr - 7 June |
| Intermediate Spoken (I) | 18 March | 1 Apr - 7 June |
| <u>Portuguese</u> | | |
| Elementary Reading | 18 March | 1 Apr - 7 June |
| Applied Translation | 18 March | 1 Apr - 7 June |
| <u>Romanian</u> | | |
| Elementary Reading | 18 March | 1 Apr - 7 June |
| Applied Translation | 18 March | 1 Apr - 7 June |

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| <u>Course Title</u> | <u>Registrar's Deadline</u> | <u>Course Dates</u> |
|---|---------------------------------|---------------------|
| <u>Russian</u> | | |
| Familiarization (1245-1345; T,Th, Room 1905, Qtrs. Eye) | 25 February | 11 Mar - 3 May |
| Economic Reading (II) (1500-1700; M,W,F, Room 1905, Qtrs. Eye) | 25 February | 11 Mar - 1 July |
| Scientific Reading (II) (1400-1700; T,Th, Room 1905, Qtrs. Eye) | 25 February | 11 Mar - 1 July |
| Elementary Short Course (II) (1730-1945; M,W, Evenings, 1905, Qtrs. Eye) | 25 February | 11 Mar - 1 July |
| <u>Spanish</u> | | |
| Elementary Reading | 18 March | 1 Apr - 7 June |
| Applied Translation | 18 March | 1 Apr - 7 June |
| Elementary Spoken (I) | 18 March | 1 Apr - 7 June |
| Elementary Spoken (II) | 18 March | 1 Apr - 7 June |
| Intermediate Spoken (I) | 18 March | 1 Apr - 7 June |

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INTENSIVE (FULL-TIME) LANGUAGE TRAINING

Applications for Intensive (Full-Time) Language courses should be submitted at least 6 weeks, and preferably 3 months, prior to the beginning dates of the courses. Qualifications of all applicants are considered by OTR Qualifications Review Panels prior to approval for training. The following courses are listed in the same sequence shown on the Long-Term Course Schedule contained in your OTR CATALOG.

| | | | | | |
|--------|---------------|----------|---------------|---------|---------------|
| French | 8 Apr-13 Sept | Italian | 8 Apr-13 Sept | Spanish | 1 Apr-7 June |
| German | 8 Apr-23 Aug | Romanian | 1 Apr-30 Aug | | 8 Apr-13 Sept |

FOREIGN LANGUAGE PROFICIENCY TESTS

The Foreign Language Proficiency Tests are for those persons who already have some knowledge of a given language, and are designed to test how well a person reads, writes, and speaks that language. Individuals applying for intermediate or advanced study of a language may be required by the Office of Training to take the proficiency test in that language in order to determine just what further training will be most rewarding. The written part of the test (covering reading and writing) requires about 3 - 4 hours and is given in the morning. The oral part requires about 15 minutes for each person and is given in the afternoon. Individuals may elect, or be required to take tests in reading, writing, or speaking, or any combination of these capabilities. All tests are administered on Thursdays, in Room 2623, Quarters Eye. Call extension 4640, at least one week prior to the date of a test, to arrange an appointment.

| | | |
|-------------------|----------------------|--------------------|
| Bulgarian - 9 May | German - 4 April | Russian - 25 April |
| French - 2 May | Italian - 14 March | Spanish - 18 April |
| | Norwegian - 11 April | |

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Public Notice

Let us not be satisfied
with our security, . . .
to be lulled into a false sense
of security by the lack of
spectacular happenings is
desired by the enemy. . . .
Neglect and sabotage are
blood brothers.

We are likened as sugar
and the enemy as flies,
for our attraction is great . . .
if our vigilance is constant,
the flies will find their sugar
has turned to salt.

Valley Forge - 1779

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